

During the year, six meetings of directors were held. Attendances by each director were recorded as follows:

	No. eligible to attend	No. attended
Michael Salvaris	6	6
Geoffrey Woolcock	6	6
Elenie Poulos	6	6
Dominic McGann	6	5
Tom Crago	6	4
Fiona Stanley	6	3
Kester Brown	6	3
Gabrielle Kelly	6	3

2. FY 2019 in brief

In the course of FY 2019, ANDI Ltd has continued to develop as a community research organisation, in partnership with the University of Melbourne (UoM), based at the Melbourne Graduate School of Education (MGSE). The company extended Stage 1 of its formal research collaboration with UoM from 18 months to 24 months, further increased its fundraising results and effectively completed two pilot research studies in the domains of education and health. A growing networking and consultation process, both across campus in the academic sector and in the community sector, continued to develop. International recognition of the activities of ANDI remained strong. With the pilot studies completed and largely evaluated, the company is developing new research and philanthropic partners to collaborate in the roll-out of the full ANDI Index.

3. Principal objectives and strategies of the Company

3.1 Current objectives

Australian National Development Index Limited (ANDI) is an independent, non-partisan and member-owned national initiative incorporated as a not-for-profit public company limited by guarantee. ANDI's uniqueness comes in part from its partnerships with a diverse collection of over 60 Australian organisations and institutions in the community, welfare, government, business, trade union, academic, indigenous, environmental, human rights, ethnic and religious fields. These partner networks span the nation and enable ANDI to seek views from across the community.

ANDI's principal long-term objectives are the advancement of education, the relief of poverty and other purposes beneficial to the community by means including:

- promoting a shared vision of what really constitutes sustainable national wellbeing and the elements that contribute to or detract from it;

- conducting research to measure national progress toward, or movement away from, achieving equitable and sustainable wellbeing;
- understanding and promoting awareness of why society is moving in the direction it is moving;
- stimulating discussion about the types of policies, programs, and activities that would progress us closer and faster toward achieving the best possible quality of life for all, now and into the future;
- giving Australians tools to promote sustainable wellbeing with policy shapers and decision makers;
- informing policy by helping policy shapers and decision makers to understand the consequences of their actions for Australian sustainable wellbeing;
- empowering Australians to compare their wellbeing both with others within Australia and those around the world:
- engaging the knowledge and perspective of Aboriginal and Torres Strait Islander Australians, whose cultural values and practices have sustained their peoples in this land for tens of thousands of years, and who have a unique role in defining the vision for a sustainable and equitable future for our people and our country.

ANDI's key long-term goal is to produce and distribute widely a regular and sustainable annual index of social progress, with linked sub-measures based around particular dimensions of wellbeing. This index will be based on new and existing data and expert research and will be shaped by the priorities of Australians, identified through an extensive and inclusive national community engagement process. In much the same way as economic indicators are regularly reported and discussed at a national level, a social progress index is a tool to improve public discourse on the direction in which our nation is headed.

To achieve this goal, ANDI's short-term objectives are to:

- develop a coalition of appropriate philanthropic funders to support the roll-out of the full ANDI project on a national scale;
- maintain an ongoing partnership with a major Australian university ('ANDI Host University') to host ANDI's research program;
- further expand an accessible and interactive Internet and social media presence for wide public engagement;
- develop and pilot a national community engagement program that will eventually engage 500,000 Australians and at least a third of Australia's local government areas;
- establish up to twelve research domains, sub-measures and data sources relating to Australians' views of progress;
- release the first ANDI index, along with several research reports into various dimensions of wellbeing.

3.2 Planning and strategies to achieve objectives

ANDI was registered as an Australian Public Company Limited by Guarantee in October 2012, after being endorsed as a national priority in the 'Australia 2020 Summit' in 2008 and launched as a community and research organisation in 2009.

Building on earlier planning, the organization entered into a collaborative research agreement ('The ANDI Project') with the University of Melbourne at the start of 2017. This was extended for a second year. With Ernst & Young, ANDI is now finalizing a Strategic Business Plan to guide the next five years of activity. This will include the roll-out of all twelve domains that jointly make up 'The ANDI Index', at a pace appropriate to available resources.

4. Current activities

4.1 Research

In FY 2019 ANDI has been focused on completing the first two pilot research projects, in the domains of Education and Health respectively. These pilots have been completed and analysis of the results continues in order to inform the strategies and methodology to be employed in the roll-out of the full ANDI Index. The continuing role of the University of Melbourne as host University is uncertain at this time (see 5.1 below).

ANDI has recruited an enthusiastic team of Early Career Researchers (ECRs) to participate in the Project team. In FY2019, ANDI began exploring the creation of a cross-disciplinary university-wide network of ECRs who might participate in and support the ANDI Project. The first meeting of the ECR Network identified broad interest in all the proposed domains of the ANDI project.

A Project Advisory Committee (PAC) was established and met regularly to review the progress of the research. The PAC was chaired by Dennis Trewin AC, former Director of the Australian Bureau of Statistics.

4.2 Ongoing Partnerships

4.2.1 Australian Bureau of Statistics (ABS)

As indicated in earlier reports, ANDI has had a long-standing co-operative relationship with the ABS. ANDI Directors have served as members of the ABS's Expert Reference Group for its pioneering national project 'Measures of Australia's Progress' (MAP) and in the development of its important November 2012 report 'Aspirations for Our Nation', while former ABS Directors Dennis Trewin and Brian Pink and key staff have been supportive of ANDI's development and provided advice and data. Dennis Trewin currently chairs the Project Advisory Committee for the ANDI Project. The ABS's MAP project was defunded in 2013 but may be resumed in the next few years, in which case ANDI hopes to be able to resume its advisory role in MAP.

4.2.2 Learned Academies

Building on the success of an earlier ASSA-ANDI Roundtable, held at the University of Melbourne, ANDI has continued to brief the Academy for the Social Sciences in Australia (ASSA) in particular on the progress of the ANDI Project.

4.2.3 Canadian Index of Wellbeing

In FY2019 ANDI continued its close relationship with its sister project in Canada, the Canadian Index of Wellbeing (CIW). The CIW is generally regarded as one of the world's leading projects in this field and has agreed to collaborate with ANDI and become a partner in its development. ANDI Project Manager Mike Salvaris has continued his position on CIW's Research Advisory Board.

4.2.4 OECD and UNDP

Work in Italy in measuring societal progress has been led by Professor Enrico Giovannini, Professor of Economic Statistics at the University of Rome and a former Chief Statistician at the Organisation for Economic Co-operation and Development (OECD). Professor Giovannini is available to visit Melbourne and ANDI is planning to raise the funds necessary to make such a visit possible. The Rector of the University of Rome had initially invited the Vice-Chancellor of the University of Melbourne to join in establishing collaboration between the two universities in work on indices of national wellbeing.

Mike Salvaris is a member of a panel of Research Associates of the Canadian Index of Wellbeing which is hosted by the University of Waterloo. He travelled to Canada in November 2017 and delivered a guest lecture at the University of Waterloo. He also used the opportunity to discuss collaboration with the University of Melbourne.

ANDI maintains has connections with current work at the OECD through Dr Martine Durand, Chief Statistician and Ms Carrie Exton, who leads the OECD program on implementing wellbeing measures in government policy and planning.

Mike Salvaris and other ANDI representatives attended two international conferences during FY 2019 and in recent months, the OECD World Forum, South Korea (November 2018) and an OECD Wellbeing Conference in Paris (October 2019).

5. Management

5.1 University of Melbourne Collaboration

The University and ANDI Limited signed two formal agreements setting out in detail the proposed goals and terms of a long-term partnership: a Memorandum of Understanding for 5 years, signed in November 2016, and a Collaboration Agreement for the initial 18 months 'set-up' and pilot phase of the project, signed in January 2017. A minor variation to the Collaboration Agreement was agreed in July 2017 to enable more flexible staff appointments. The Collaboration Agreement was extended for a second period and led to the completion of the two pilot projects, but has not been renewed at this time.

It is prudent to note that since 30 June 2019, the University of Melbourne, while indicating its desire not to continue to support the ANDI project at the University, has neither formally ended the current Memorandum of Understanding (effective to November 2021) nor negotiated the terms of Stage 2 of that agreement, leaving the issue in limbo. The University's Melbourne Graduate School of Education has continued to provide the Project Manager with administrative offices and resources as an Honorary Research Fellow In FY 2020. In order to clarify the situation, the company is seeking a new research partner and new philanthropic supporters.

5.2 Office

The ANDI Project Office was been established in the Melbourne Graduate School of Education (MGSE) on Level 8, 100 Leicester St, Carlton. Under the agreements, MGSE has served as the host faculty for the ANDI Project during the pilot phase.

5.3 Staffing

Personnel involved in the ANDI Project team at 30 June 2019 are:

- Professor Fiona Stanley, Project Director (0.1)
- Professor Barry McGaw, Project Director (0.2)
- Mr Michael Salvaris, Project Manager (0.5)
- Ms Claudia Sandoval, Executive Officer (0.2)
- Dr Matthew Courtney, Early Career Researcher (0.2)
- Dr Kate Lycett, Early Career Researcher (0.2)
- Dr Ghazaleh Dashti, Early Career Researcher (0.2), replaced Dr Lycett from January to June 2018, during the latter's maternity leave
- Dr Jacques de Vos Malan, Consultant (Project management, community engagement) (0.2)

6. Communications

6.1 Communication and Participation within the University of Melbourne

During FY2019, the ANDI Project was promoted across the University of Melbourne through numerous meetings with Faculty Deans and Directors of Research Institutes This formed part of the plan to engage other departments, schools, faculties and centres within Melbourne University and to encourage early career researchers to work on the project.

6.2 Community Engagement

The ANDI Project has taken the first steps in the development of a community engagement framework and public consultation process. The community engagement strategies developed by the Australian Bureau of Statistics for the Measuring Australia's Progress (MAP) 2.0 project, the Canadian Index of Wellbeing and ANDI Ltd itself have been studied. A discussion document was developed and circulated that situates community group and individual consultative activities within a larger stakeholder identification strategy. During September 2017, the ANDI Project team held discussions with the Australian Council of Social Service (ACOSS) and the Communities Council of Australia (CCA). In November 2017, the team hosted a national workshop of community organisations to discuss the ANDI Project's national community engagement program. This workshop brought together national peak groups across all relevant community fields including social welfare, business and trade union, indigenous and ethnic, local government and youth.

The United Nations Development Program has agreed in principle to the ANDI Project's adaptation and use of UNDP's successful global progress and wellbeing survey, MyWorld2015 (which achieved over 9 million

respondents), through the Australian Communities Foundation as the ANDI Project's major community engagement platform.

7. Funding and fundraising strategies

In FY2019 ANDI has continued to develop a fundraising strategy based on

- (i) building a coalition of both philanthropic and corporate funders to support its core development ('Hub') and community engagement program, and
- (ii) developing an ongoing Host University arrangement as the basis for its research and research funding program. Additionally, a partnership with a major university is considered a strong positive for potential corporate sponsorship.

Since the formalisation of the agreements with UoM, fundraising has moved ahead significantly, as follows.

Under the Collaboration Agreement with the University of Melbourne, Australian National Development Index Ltd was required to raise \$250,000 for the first 18-month stage of work on the ANDI Project by April 2018. The full amount was raised by August 2017 with generous grants from the Lord Mayor's Charitable Foundation and the Australian Communities Foundation (ACF) Impact Fund. The ACF grant was recognised at a ceremony on 18 September 2018.

On 20 July 2017, the Australian Communities Foundation and the Myer Family Company co-hosted a meeting of philanthropic organisations with a potential interest in supporting major projects including the ANDI Project and we gave a presentation to the meeting. ANDI has had several meetings with the University to discuss sources of funding for the ANDI Project and joint UoM-ANDI fund-raising approaches.

In December 2018, ANDI succeeded in raising a grant of \$150,000 through the William Buckland Foundation. These funds are currently being applied to the continuation of the ANDI Project while further philanthropic support is sought.

8. Operating Results, Review of Operations, State-of-Affairs and Developments

8.1 Operating results

The operating surplus of the company for the year ended 30 June 2019 was \$135,610 (year ended 30 June 2018: Deficit \$13,933).

8.2 Review of operations

FY2019 saw the effective completion of the two pilot projects in Health and Education, undertaken in collaboration with UoM, under the terms of Stage 1 of the Collaboration Agreement. While some further analysis of the research methods and data generated by these pilots is still continues, the Project Advisory Committee (representing both UoM and ANDI and independently chaired by Dennis Trewin) was satisfied that the pilots have been delivered and have demonstrated the viability of the ANDI Project as a whole.

By December 2018, with the UoM collaboration in doubt ANDI began its own efforts to directly raise additional philanthropic support for the Project. As indicated above, the company succeeded in securing a new grant from the Buckland Foundation, for calendar year 2019, intended to provide interim support for the project.

The second two quarters of FY 2019 and the first two quarters of FY 2020 have seen the company focus its activities on:

- (i) evaluation of the lessons to be learnt from the two pilot projects;
- (ii) (ii) discussions with potential new philanthropic supporters, particularly private benefactor Mr Peter McMullin and the Paul Ramsay Foundation;
- (iii) (iii) exploration of a possible state 'ANDI project' with the Western Australian government, key community organisations in WA and the State-owned funder Lotterywest;
- (iv) (iv) further development of the international profile of the ANDI Project through the OECD.

8.3 Relevance of actions to strategy

Section 3 above sets out ANDI's objectives, principal strategies for achieving these objectives and main activities in 2018-2019. In general, the activities listed in Section 3.1 are those which Directors regarded as the most urgent current priorities for achieving ANDI's longer term goals, in three important spheres:

- the development of a broad partner base, a community engagement program, and a central project team to drive ANDI's development;
- the further growth of the existing host university relationship and a supporting research program;
- building a solid and lasting financial and resource base to support the ANDI project

8.4 Performance review

ANDI's Board as part of its ongoing role monitors the company's performance and capabilities at a general level against the goals set out in its Constitution and its Business and Research Plans. Director Kester Brown has general responsibility within the Board for the oversight of ongoing financial performance. Additionally, the company has been subject to external financial and performance reviews insofar as these flow from standard audit and reporting requirements.

The ANDI Board strives to hold an annual Planning Day, as an opportunity to review broad strategy and to evaluate progress against business and research plans. The completed pilot research projects in Health and Education were monitored by a Project Advisory Committee, jointly established by ANDI Ltd and University of Melbourne and chaired by Dennis Trewin.

In 2018/2019, as in the three previous years, modest levels of funding and considerable in-kind and pro bono support enabled the company to operate a small secretariat of two or three part-time people; establish and conduct initial research and planning activities; and develop approaches and submissions to individuals and organisations likely to be interested in supporting ANDI. In calendar year 2020, Directors are planning that the ongoing roll-out of new domains of the ANDI Index will be initiated.

Except as indicated in this report, there were no other significant changes in the state of affairs or operations of the company that occurred during the year and there are no imminent plans which are anticipated to significantly impact the results of the company's operations. The company will continue to carry on the principal activities disclosed within this report.

9. Other Matters

Directors' Benefits

Since the end of the previous financial year, no director of the company has received or become entitled to receive a benefit by reason of a contract made by the company or a related corporation with any director or with a firm of which any director is a member or with a company in which any director has a substantial financial interest.

Indemnifying Officer or Auditor

The company has taken out an insurance policy covering Directors & Officers Liability, Employment Practices Liability and Professional Indemnity. No other indemnities have been given during or since the end of the financial period, for any person who is or has been an officer or auditor of the company.

Auditor's Independence

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out in the following pages.

Capital Structure

Australian National Development Index Limited is a company limited by guarantee, incorporated and domiciled in Australia. In accordance with the guarantee, if the company is wound up, the Constitution states that each member is required to contribute a maximum of \$10 each towards meeting any outstanding obligations of the company. At 30 June 2019 the number of members was 9. At that date the collective liability of members was \$90.

